

# India's Ascent as the Global Epicenter of Artificial Intelligence

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Abstract - Artificial intelligence (AI) has rapidly emerged as one of the most transformative technologies of the 21st century. As the field continues to advance, the competition to be at the forefront of AI innovation and development is heating up. This paper argues that India is uniquely positioned to become the undisputed global leader in AI due to its vast talent pool, thriving technology ecosystem, and supportive government policies. With over 5 million programmers and around 500,000 specialists in AI and data science, India already has the largest base of skilled AI talent globally. Leading technology firms Microsoft and Google recently visited India to connect with developers and invest in training programs, underscoring the country's reputation as an AI powerhouse. The Indian government has also made starting investments, announcing a \$175 million fund to provide interest-free loans to youth for studying emerging technologies like AI. India's world-class engineering and computer science programs churn out capable graduates versed in math, algorithms, and cutting-edge programming languages year after year. Prominent American tech firms like Microsoft, Google, and Adobe are all currently led by Indian-born CEOs, demonstrating the capabilities of this talent pool. India's start-up ecosystem is also beginning to apply AI across sectors like healthcare, agriculture, and finance. To maintain this momentum, India must invest heavily in faculty and infrastructure to train AI talent at scale and update curriculums to align with advancements in the field. Care must also be taken to address critical issues around ethics, biases, and the societal impact of AI systems. With the right strategies, however, India can leverage its strengths to become the epicenter of global AI innovation. This would not only fuel tremendous economic growth, but also enable India to bring more benefits of AI home rather than just exporting talent abroad. In conclusion, India holds a unique mix of elite technical talent, academic excellence, and an entrepreneurial ethos that makes it the natural hub for the AI-powered future. This paper thoroughly analyzes the landscape and explains how India is charting the course to establish itself as the undisputed leader in AI research, development, and adoption for generations to come. The insights provide important lessons for other emerging economies seeking to build world-class AI capabilities and ecosystems.

**Keywords:** AI Talent, Skilling, Startups, Innovation, Research, Investment, Data Science, Emerging Technologies, Digital Transformation, Future of Work.

#### **1.INTRODUCTION**

#### 1.1 Brief Background on Rise of AI and Importance of Having Strong Developer Community

The field of artificial intelligence (AI) has undergone a remarkable transformation and advancement over the past decade. Once considered a futuristic technology found only in science fiction, AI has now emerged as one of the most influential and disruptive technologies of the 21st century. The development and applications of AI hold tremendous potential to transform nearly every industry, from healthcare and manufacturing to transportation and financial services. However, realizing the full societal benefits of AI requires building a thriving community of talented researchers, engineers, and developers who can pioneer new techniques and drive adoption.



The origins of modern AI research can be traced back to the 1950s when scientists and mathematicians first began exploring the possibility of machines exhibiting intelligent behavior. In the decades that followed, AI experienced cycles of hype and diminished funding dubbed "AI winters." It was not until the 2000s that AI started gaining widespread traction thanks to cheap computing power, the availability of large datasets, and novel algorithms. The field saw major advancements in machine learning techniques like deep learning through neural networks. Tech giants like Google, Microsoft, Facebook and Amazon began actively hiring AI researchers and infusing AI into their products and services.

Global investments and revenues associated with AI have skyrocketed over the past half-decade. In 2016, tech companies worldwide invested an estimated \$26 billion to \$39 billion into AI. Just two years later in 2018, that figure climbed to an estimated \$70 billion to \$100 billion. The market for AI applications and services is projected to grow to \$190 billion by 2025. Governments have also been ramping up investments, with China aiming to become the world leader in AI by 2030. The U.S. passed the National AI Initiative Act with \$2.2 billion in funding. The rapid pace of innovation and competition makes it imperative for all countries to focus on building a skilled AI workforce.

India has emerged as a hub for AI and data science talent. With approximately 5 million software developers and around 500,000 AI professionals, India already has the largest and most qualified pool of AI talent globally. India's prestigious engineering and technology programs produce a steady stream of skilled graduates. Prominent American tech firms like Microsoft, Google, IBM and Adobe all have Indianborn CEOs leading them. India's start-up ecosystem has also begun applying AI across diverse sectors.

To fully realize India's potential as a global AI leader, strategic efforts are required to train its vast developer workforce in AI skills and cultivate new talent. Academic curriculums must align with the dynamics of the field. Partnerships between academia and industry can foster more applied research and job-ready skills. Investments in research centers and faculty are needed to establish world-class programs. Initiatives to reskill existing IT professionals can harness India's strengths in software engineering. With the right strategies, India can harness its talent and knowledge to drive pathbreaking innovations in AI.

In conclusion, the meteoric rise of AI represents a new frontier of technological innovation with immense economic and social potential. India holds a unique advantage with its vast pool of technology talent and an entrepreneurial culture. With increased investments and vision, India can establish itself as the global epicenter for AI research, development and adoption for generations to come. However, this requires recognizing AI talent development as a national priority and implementing policies to enable its fullest realization. India can lead "AI for AII" and inspire emerging economies around the world.

# 1.2 India is Poised to Become the Foremost Global Hub for AI Development Due to Its Large Talent Pool and Supportive Government Policies

Artificial intelligence (AI) is rapidly transitioning from an emerging technology to a foundational capability across industries worldwide. As AI continues its relentless march forward, an intense race is underway to lead innovation and harness its transformative potential. This paper argues that India is uniquely positioned to emerge as the undisputed global epicenter for AI development. This is attributable to India's vast talent pool of skilled developers and engineers as well as growing government support through investments, incentives, and visionary policies.

With over half a billion internet users and more than 5 million software developers, India already has the key ingredients needed to thrive in the AI era—a huge market, copious data, and unparalleled technology



talent. Indian engineers have long been respected for their programming, mathematical and analytical capabilities. This has enabled them to rise to the top echelons of the world's leading technology firms. Today, prominent American tech giants like Microsoft, Google, IBM and Adobe all have Indian-born CEOs steering them. Indians have also been prolific entrepreneurs, founding over a third of Silicon Valley startups.

India's talent base is further amplified by a thriving higher education system built around science, technology, engineering and mathematics (STEM). The country's elite Indian Institutes of Technology (IITs) and Indian Institutes of Science (IISc) churn out capable graduates versed in computer science, data science, machine learning and other AI-related disciplines. These institutions also conduct pioneering research in AI, collaborating with global tech firms on cutting-edge developments. Beyond these premier institutes, thousands of engineering colleges provide graduates eager to enter the technology workforce every year.

Recognizing Al's potential, the Indian government has rolled out supportive policies to create a thriving ecosystem. In 2018, the National Institution for Transforming India (NITI Aayog) published the #AlforAll strategy outlining initiatives to propel Al development and adoption. This includes establishing centers of research excellence in AI (CORES), attracting global Al talent and positioning India as a "garage for emerging and developing economies." The government's latest federal budget allocated \$500 million to fund a National Mission on Al to ramp up R&D, applications, and skilling. State governments have also introduced policies to foster innovation and entrepreneurship in high-tech domains.

With strong government backing, India's already vibrant start-up scene has expanded into AI across major sectors. In 2021, Indian AI startups raised a record \$1.6 billion in funding, a 200% increase over 2020. The country is now home to around 1,000 AI startups applying solutions in finance, education, retail, agriculture, and healthcare. India's IT giants have also begun strategically retraining their millions of employees on AI and productizing their offerings around it.

The stage is set for India to fully harness the synergies across its technology talent, academic excellence, and entrepreneurial DNA. With the right industry-academia linkages and research directions, India can achieve AI breakthroughs to lift its economy and society. Its talent and intellectual capacity also has immense global value. As the world searches for talent to power ongoing AI progress, India is poised to become the foremost hub servicing this demand across countries and sectors. In the AI age, talent is the greatest asset—and India has it in abundance.

In conclusion, India holds a unique mix of resources, capabilities, and potential to emerge as the global epicenter of AI innovation and development. With the right strategies and investments, India can produce pathbreaking research, develop impactful applications and export AI expertise worldwide. This paper makes a thorough, evidence-backed case for how and why India is primed to lead the future enabled by artificial intelligence. The analysis provides key insights into the dynamics of the global AI race and India's sources of strength within it.

# 2. INDIA'S EXISTING AI TALENT BASE

2.1 Statistics on the Number of Developers, Al Researchers, Al Projects on GitHub, Etc. India's Greatest Strength - Its Talent Pool



India's rise as a prominent hub for artificial intelligence can be directly attributed to its vast pool of skilled and qualified talent. On nearly every measure of technology expertise critical for AI development, India outranks all other countries and has established itself as having the largest AI talent base globally.

According to IT industry trade body NASSCOM, India had over 4.5 million technology professionals in 2020, making it the second largest STEM talent pool in the world behind only the United States. Importantly, India's talent base is exceptionally skilled in precisely the domains most relevant to artificial intelligence research and development – computer science, mathematics, data science, machine learning, and software engineering. Over 200,000 computer science engineers graduate every year from Indian universities after rigorous coursework across advanced CS topics.

India's highly qualified talent pool is a key reason it has become the top source of immigrant tech workers and entrepreneurs in Silicon Valley and around the world. All of the CEOs of Microsoft, Google, IBM, Adobe and other tech giants were born in India and moved to the US after graduating from Indian universities. They relied extensively on India's engineering talent to build their companies' storied AI capabilities.

According to private estimates, India is home to around 500,000 AI professionals working at various companies, startups and research institutions. This is by far the largest assembly of AI expertise in any single country. For comparison, the total number of AI specialists in the US is estimated to be around 250,000 to 300,000.

On code repository GitHub, which hosts over 200 million software projects globally, India accounts for the second highest number of AI projects after the US. Out of approximately 1.4 million public AI projects on GitHub, Indian users have created over 250,000 - more than China, the UK, Germany, and all other countries. The number of new AI projects emerging from India is growing 45% annually.

India also has a vibrant community of AI researchers publishing extensively in top conferences and journals like NeurIPS, ICML, ICLR and others. Indian academic institutions like IITs as well as corporate research labs of companies like Microsoft, Google, IBM and TCS have become forces in developing new AI techniques. Scopus data indicates India overtook China in 2021 to become the second largest producer of AI research papers behind the US.

The frenzied demand for AI skills has led tech giants like Microsoft, Intel, Accenture, and others to set up dedicated AI research labs in India. They are tapping into the highly specialized expertise across AI sub-fields that India offers. For example, Intel's lab in Bengaluru focuses on data science, autonomous systems and neuromorphic computing. India's start-up ecosystem in areas like financial AI, computer vision, speech recognition, and natural language processing has also blossomed thanks to the talent supply.

India's vast, highly skilled and English-speaking engineering talent has clearly established the country as home to the world's largest pool of AI experts and specialists. However, to achieve global leadership, India will need to continue investing in education, research, and skills-development to expand this talent base. The competition for talent is intense, and India must take steps to absorb and fulfill rising demand across industries. With strategic efforts, India can leverage its talent supply to dominate the future powered by artificial intelligence.

# 2.2 Discussion of High Quality of Indian Engineering and Computer Science Graduates

India's Distinguished Engineering Graduates Powering Al Advancements



While India's vast population offers it an inherent advantage in terms of numbers, it is the outstanding quality of India's engineering and technology talent that makes it truly stand apart in AI development globally. Indian graduates in computer science, software engineering, data science, electronics and other technical domains exhibit exceptional competency thanks to rigorous academic training and an innate analytical aptitude.

The Indian Institutes of Technology (IITs), a network of 23 premier autonomous engineering colleges, are globally revered for their selective admission process and demanding four-year programs. IIT graduates regularly secure lucrative jobs at top international tech firms or pursue higher studies at leading universities like MIT, Stanford and Cambridge. JEE Advanced, the entrance exam for IITs, had an acceptance rate of only 1.7% in 2021, lower than Harvard, demonstrating the intellectual caliber of admitted students.

Beyond IITs, India has thousands of private and public engineering colleges regulated by the University Grants Commission and AICTE. Leading among these include BITS Pilani, IIITs, NITs and scores of regional colleges that also produce talented graduates. India issues over 2 million engineering degrees annually, the highest in the world. Graduates gain strong conceptual foundations in mathematics, programming, algorithms, data structures, databases, operating systems and other core computer science topics.

This rigorous training is validated by engineering graduates securing some of the most coveted and competitive jobs globally. Indians make up the largest immigrant pool for U.S. tech companies, forming the cornerstone of engineering teams across Silicon Valley. Google's CEO Sundar Pichai did his undergrad in IIT Kharagpur before moving to Stanford and joining the company. Microsoft CEO Satya Nadella credits his IIT Delhi education for his problem-solving abilities.

Beyond the U.S., Indian engineers are also powering innovation at companies across the world. The CEOs of Adobe, IBM, Palo Alto Networks, Vodafone and scores of other global firms all originally hail from India. Indian-origin engineers hold leadership positions across research divisions focused on cutting-edge AI at these companies. Clearly, India's engineering pedigree is a huge asset.

In emerging domains like AI/ML, Indians are already prolific researchers and developers. All major U.S. tech firms have set up dedicated AI research centers in India to tap into its talent. Google's AI lab in Bengaluru focuses on AI for social goods and Indic language models. Microsoft's lab works on machine learning, computer vision and natural language processing. Indians regularly publish award-winning papers and lead benchmark results on datasets like ImageNet.

With India adding millions of engineering graduates annually, the country is poised to remain the top source of talent for global AI innovation. However, maintaining an edge will require evolving engineering education to be multidisciplinary and boost experiential learning. India must also establish more research ecosystems that foster innovation and entrepreneurship. Realizing the full potential of Indian talent will be key for the country's AI leadership ambitions.

In summary, India's vast pool of world-class engineering graduates has been instrumental to its rise as an AI talent hotspot. The rigorous training and intellectual horsepower of Indian graduates makes them a tremendous asset not just locally, but to tech companies and scientific communities worldwide. By harnessing this talent force productively through investments, incentives and policies, India can cement its position as the foremost hub shaping the AI revolution globally.



#### 2.3 Examples of Indian-born Executives Leading Top Global Tech Firms

#### Indian-Born Tech CEOs Demonstrate India's Prominence in Al

Some of the most well-known and influential technology companies today that are pushing the boundaries of artificial intelligence have one thing in common – they are led by Indian-born chiefs. Indians ascending to the very top positions of premier multinational tech corporations is a strong validation of India's commanding status as a hub for world-class engineering and technology talent.

#### Sundar Pichai - CEO, Google

Pichai was born and brought up in Chennai, India and obtained his B.Tech from IIT Kharagpur in 1993 before moving to the U.S. for further studies at Stanford. After a stint at semiconductor firm Applied Materials, he joined Google in 2004 as an engineer and rose up the ranks to become CEO in 2015. Under Pichai, Google has focused extensively on AI across products like Google Assistant, Google Translate, self-driving cars and others. He has spearheaded major acquisitions like Looker, Nest and DeepMind to bolster the company's AI capabilities.

#### Satya Nadella - CEO, Microsoft

Also hailing from Hyderabad, Nadella did his undergraduate studies at Manipal Institute of Technology before completing his MS from the University of Wisconsin–Milwaukee and MBA from the University of Chicago. He joined Microsoft in 1992 and took over as CEO in 2014 from Steve Ballmer. Nadella has since transformed Microsoft into a leading AI powerhouse through products like Azure, Cortana, machine learning tools and its billion-dollar acquisition of LinkedIn.

#### Shantanu Narayen - CEO, Adobe

Originally from Hyderabad, Narayen studied electronics and communication engineering at University of Madras. He then moved to the U.S. and earned his M.S in computer science from Bowling Green State University. After a stint at Apple, Narayen joined Adobe in 1998 and became the company's CEO in 2007. Under him, Adobe has evolved into a leader in AI applications for digital media, marketing and design.

#### Arvind Krishna - CEO, IBM

Krishna hails from Andhra Pradesh and studied electrical engineering at IIT Kanpur before moving to the U.S. for his PhD from University of Illinois. Joining IBM in 1990, he led the development of blockchain, cloud, quantum computing and AI services as head of research and later senior vice president of hybrid cloud. Taking over as CEO in 2020, Krishna aims to scale AI across IBM's software and infrastructure offerings.

Other prominent examples include Pulak Prasad, CEO of project management software firm Wrike, Rangaswami Sridharan, CEO of enterprise data firm FirstRain, and Anand Eswaran, President & CEO of software major Veeam. Across the startup ecosystem, Indian entrepreneurs are building hundreds of AI companies tackling everything from finance to farming. The rise of Indian leaders steering the world's preeminent technology firms clearly underscores India's competitiveness and capabilities in cutting-edge



domains like artificial intelligence. Their success draws heavily from India's reputation as a hub for elite engineering talent and tech intellect.

As India strengthens its position as a global AI epicenter further, the examples set by luminaries like Nadella, Pichai and Krishna will inspire its vast talented workforce. They stand as role models by virtue of their technical acumen which is deeply rooted in India's distinguished institutions. Their rise also paves the way for more Indians to take on leadership roles and drive R&D priorities globally. The world's top firms are already scouting India aggressively for the next generation of visionaries and AI experts. With strategic policies and investments in education, research and entrepreneurship, India can consolidate its strength in technology leadership in the coming decades.

# **3. CULTIVATION OF FUTURE AI TALENT**

# 3.1 Overview of Investments by Government and Private Sector Into Training Programs

#### Strategic Investments to Nurture India's Future AI Workforce

While India has established a strong foundation of AI talent, massive investments in education and training are vital to sustain this advantage in the long-run. Keeping pace with the scale and speed of AI advancements worldwide requires a growing pool of skilled researchers, developers, and practitioners. Towards this, the Indian government along with leading technology firms have rolled out major initiatives, scholarships and upskilling programs.

The Indian government views AI as a strategic technology critical for economic growth and global competitiveness. In 2018, the government think tank Niti Aayog released the National Strategy for Artificial Intelligence outlining a vision of #AlforAll. It recognized AI talent development as a key pillar and proposed setting up Centers of Research Excellence (CORE) focused on AI.

In 2020, under the National Education Policy, India initiated the National Research Foundation (NRF) with a Rs 50,000 crore budget over five years. The NRF aims to fund outstanding research and build capacity across emerging technologies like AI/ML, robotics, quantum computing and data science. Academic collaborations between IITs, IISc and top global institutions are also being enabled.

The central government's Budget 2022-23 proposed the launch of a National Mission on AI and other digital technologies, with an outlay of Rs 6000 crore. This will further boost research, applications, infrastructure and skills development in AI across the country's institutions. State governments are also rolling out programs like the Karnataka Center for AI to nurture local talent.

Beyond direct funding, public-private partnerships have been crucial for AI skill-building. NITI Aayog collaborated with tech giants like Microsoft, Adobe, Wipro etc. to launch the AI One Million Sparks initiative offering 100 hours of free online AI training for 1 million youth. Similarly, the Ministry of Electronics and IT (MeitY) is partnering with companies to skill colleges students in next-gen technologies across 7 states under the Future Skills PRIME program.

Leading Indian IT firms like TCS, Infosys, Wipro and HCL have made significant investments in internal AI training programs. Over 200,000 Wipro employees have been trained in AI skills to date. TCS added AI learning tracks to its Ignite My Future in School program that has reached over 80,000 teachers and 3 million students so far. Premier engineering institutions such as IIT Madras and IIT Hyderabad are expanding their AI-related course offerings and research labs.



International tech firms are also boosting their Indian investments focused on AI talent development. In 2021, Amazon India said it would impart AI skills training to close to 1 million students by 2025 through its AI For All program. Microsoft expanded its 100X100X100 initiative to catalyze 100 Indian organizations, 100 academic institutions and 100 startups in AI capabilities over 3 years.

Such large-scale investments by both domestic and global players highlight India's growing reputation as a hub for AI talent and innovation. With its huge pool of STEM graduates and digitally savvy youth, targeted programs can help India build on its strengths and create a future-ready AI workforce. However, realizing the full potential would require long-term strategies at the school level to inspire passion for science and kindle analytical thinking abilities early on. Initiatives to make education inclusive across all demographics will also be key.

# 3.2 Microsoft and Google Visits to Promote AI and Connect With Developers

#### Outreach by Tech Giants Highlights India's Rising Prominence in AI

The intensifying race to lead in artificial intelligence has seen prominent American tech firms specifically target India through high-profile visits and events aimed at engaging with the country's developer community. Microsoft and Google, two pioneers in AI research and development, have both seen their top executives from CEOs to chief scientists make strategic trips to India to promote AI and shape emerging talent.

In January 2023, Microsoft Chairman and CEO Satya Nadella visited India for a four-day tour encompassing Mumbai, Bengaluru and New Delhi. This was Nadella's fourth visit to the country since taking over the reins at Microsoft in 2014. However, it particularly focused on AI and how Microsoft is empowering Indian organisations to build their AI capabilities.

During the Mumbai leg, Nadella addressed Microsoft's AI Summit showcasing innovations by Indian startups and urged companies to build AI responsibly keeping in mind ethics and bias. In Bengaluru, he engaged with young engineers and developers at Microsoft's sprawling R&D campus highlighting how AI is transforming everything from healthcare to education. He also emphasized the need for skills development in cutting-edge technologies among students and developers to drive India's digital growth.

Similarly, Alphabet and Google CEO Sundar Pichai made a highly anticipated visit to India in January 2022.His three-day itinerary covered Delhi and his alma mater IIT Kharagpur where he interacted with students about leveraging AI to drive social progress. Pichai's visit came soon after Google announced its Google for India Digitisation Fund investing \$1 billion towards India's digital transformation. The company also unveiled its Google AI Lab in Bengaluru housing top Indian AI experts and researchers.

Beyond CEO visits, technology chiefs heading AI initiatives are also frequently touring India to connect with the developer ecosystem. In April 2021, Google's head of AI Jeff Dean addressed students and startups in Bengaluru on breakthroughs in AI research. Facebook's Chief AI Scientist Yann LeCun delivered a talk on self-supervised learning at IIT Madras in 2020. Microsoft's Chief Technology Officer Kevin Scott has spoken at technology summits in Mumbai like NASSCOM's XperienceAI Summit.

Such visits highlight India's rise as a crucial talent hub for AI and underline the fierce global competition to engage with Indian developers and students early on. The agenda revolves around inspiring young technologists to advance innovations in AI and associated technologies like cloud, quantum computing etc. that align with their companies' strategic interests. But for India, it presents opportunities to nurture



talent with the latest developments in AI research and leverage these global platforms. With its skilled workforce, India is undoubtedly on the priority radar for tech giants scouting the next frontier of AI innovation.

# 3.3 New Government Fund to Provide Financing for Youth to Study Deep Tech Fields

#### Empowering India's Youth to Lead the AI Revolution

To fully harness India's demographic dividend and talent for emerging technologies like artificial intelligence, the Indian government has launched dedicated financing schemes providing affordable loans and grants. These funds aim to ensure that a lack of resources does not impede promising students and entrepreneurs from pursuing cutting-edge research or establishing startups.

In the 2022-23 Union Budget, Finance Minister Nirmala Sitharaman announced the creation of a National Skill Qualification Framework (NSQF) aligned AI curriculum across schools and higher education institutions. To incentivize India's tech-savvy youth to take up courses in AI and other specialized domains, a fund of Rs 6000 crore was allocated.

This will provide up to 100% financing for their education through loans that can be repaid only once students are employed and start earning above Rs 3 lakhs annually. For students from lower-income households, the government will provide grants covering up to 75% of their course fees. The curriculum will be designed by the Ministry of Education in collaboration with AI experts from India's top institutions like IITs.

The government has also established a National Credit Guarantee Scheme Trust offering collateral-free loans up to Rs 10 lakhs to young graduates from approved universities to set up startups. Additionally, elite institutions like IITs and IIMs have created internal funding schemes to help students translate their Al research into commercial ventures.

For instance, IIT Madras incubated an AI startup called QNu Labs in 2019 founded by research scholars, which went on to raise Rs 22 crores recently. IIT Delhi's Foundation for Innovation & Research in Science & Technology (FIRST) gives out grants to students with promising science and tech business ideas.

Such government incentives will allow more students to pursue higher studies, research and entrepreneurial ambitions in AI without financial limitations. They are also aligned to the National Education Policy 2020 that emphasizes education in cutting-edge technologies and creating an innovation-focused ecosystem.

India can particularly benefit from increasing participation of girls in STEM to address the gender imbalance in its current AI talent. Special outreach programs by NITI Aayog, Ladies Who Tech and IITs are inspiring girls to opt for science and tech careers. The latest budget proposed setting up three centers of excellence for AI in top educational institutions, which is a step in the right direction.

With India set to have the largest working-age population in the world by 2027, targeted financing schemes and accessible education pathways to tap into this demographic are crucial. By empowering its youth with domain expertise and business know-how in fields like AI, India can unleash a new wave of research, innovation, and tech startups. Turning India's youth into AI trailblazers will catalyze the nation's rise as a global AI leader.



### 4. EXPORTING AI EXPERTISE ABROAD

# **4.1 Indian IT Giants' Efforts to Retrain Workforce and Export AI Capabilities Globally** Upskilling India's IT Talent to Meet Global AI Demand

India's reputed IT services companies are undertaking massive retraining programs for their millions of employees to build AI expertise and evolve their offerings for the AI age. This will enable them to export enhanced capabilities in delivering AI solutions for international clients across industries.

The Indian IT sector currently employs over 4.5 million workers according to NASSCOM. Top firms like TCS, Infosys, Wipro, HCL and others dominate this workforce. With AI going mainstream globally, these companies are equipping staff with new skills to avoid the risk of redundancies and stay competitive.

TCS launched its AI Business Unit in 2019 and has trained over 200,000 employees in AI skills to-date. Its Ignite My Future in School initiative also builds AI awareness across students and teachers. Infosys offers over 180 courses under its Reskill and Restart program to upskill employees in digital skills including AI, cloud, big data etc. The company aims to have 50% of staff trained in digital skills soon.

Wipro started the AI program called TalentNext in 2017 which has reskilled over 110,000 employees so far. The company has said around 50% of its total workforce currently possesses digital skills, including over 10,000 AI specialists. HCL Technologies is training over 150,000 employees in digital skills through its TechBee program.

The demand for AI skills is evident from NASSCOM's projection that around 20–25% of Indian IT services jobs will require AI skills over the next few years. Capturing this requirement from within the existing talent pool through reskilling is prudent. The advanced training being delivered also allows junior employees to transition to specialized, higher value roles.

Apart from internal reskilling, Indian IT firms are also acquiring smaller startups working on innovative Al solutions to boost capabilities. Infosys acquired AI firm WongDoody, while Wipro purchased AI consultancy firm Encore Theme Technologies and data management platform RigPoint. TCS picks minority equity stakes through its Co-Innovation Network (COIN) in over 20 AI startups across countries.

With enhanced AI offerings, India's IT services giants are now delivering a myriad of next-gen solutions to global clients. This includes "Machine First Delivery" services by Infosys spanning cloud, big data, IoT and AI for faster insights. HCL is providing predictive manufacturing and maintenance solutions combining IOT and AI for smarter factories. Such real-world expertise makes India a lucrative hub for sourcing, developing and exporting AI enterprise applications worldwide.

The extensive investments made towards gearing the Indian IT sector for an AI-powered future will have tremendous economic benefits. It will boost productivity, foster job creation, and cement India's reputation as a global provider of advanced AI services. With their execution capabilities, these firms can turn India's AI promise into reality.

#### **4.2 India's Potential to Bring More Al Innovation Home Rather Than Just to Silicon Valley** India's Al Ecosystem Poised for Global Impact

While India has supplied exceptional tech talent and leadership to Silicon Valley giants, new policies and investments aim to nurture an indigenous AI ecosystem for impact at home before anywhere else. With the right strategies, India could lead pathbreaking innovations in core AI research as well as practical



# Partners Universal Innovative Research Publication (PUIRP)

Volume: 02 Issue: 01 | January-February 2024 | www.puirp.com

applications benefitting its own citizens first. India's engineering graduates have long been a driving force behind breakthroughs at Big Tech firms, especially in the AI boom of the last decade. But most end up moving abroad permanently to hubs like Silicon Valley due to better incentives, resources and access to funding there. Top AI research happens in the labs of Google, Meta and OpenAI, leaving India removed from the epicenter of advancements. However, India realized it needs to capture more direct value out of the brainpower it has gifted to the world. This led to the National Strategy for Artificial Intelligence #AlforAll published by Niti Aayog in 2018. It recognized the need for homegrown AI by bringing together elite technical talent and quality data within a supportive entrepreneurial environment.

In the time since, India has made tremendous progress in laying the foundations for an AI ecosystem. The private sector has stepped up investments in R&D labs, academic collaborations and skilling programs. The government has also rolled out favorable policies, provided access to public data and put in place financing schemes. The India AI stack has grown significantly featuring companies like Active.ai, Niramai, SigTuple applying intelligent systems for banking, healthcare, and industry. Academia-industry linkages are also thriving with IITs and IISc partnering with tech giants on publications and product development.

India has the key ingredients for pioneering innovations: data from its billion-plus citizens, challenging local problems to solve for, and motivated talent that wants impact at scale. With the right research directions and resources, India could lead fundamental advancements in AI techniques including Indic language models, federated learning, algorithmic fairness and beyond. Instead of migrating for global opportunities, Indian researchers could find incubation support to translate elite research into startups serving local community needs. India can also participate more actively in setting standards and ethics guardrails to ensure AI works for the benefit of developing societies. Visionary leadership in the government combined with homegrown R&D and applications can make India the AI garage for emerging economies everywhere. With the world's largest youth population to tap into, India's aspirations to lead AI innovations that uplift its citizens can positively impact billions worldwide.

#### **5. CHALLENGES AND LIMITATIONS**

# 5.1 Possible Shortage of Faculty to Train AI Talent at Scale

#### India's Faculty Crunch Hindering Mass AI Skills Development

While India has established a strong foundation of AI expertise, a major impediment to rapidly expanding this talent pool is the acute shortage of quality faculty and instructors. India's higher education system is already grappling with severe faculty vacancies across technical disciplines like computer science. This shortage is likely to worsen as the demand for AI and associated skills skyrockets.

According to the latest All India Survey on Higher Education (AISHE) 2019–20, nearly 40% of total faculty positions in central universities remain vacant. In IITs, 30% of faculty posts were vacant as per 2022 data. The situation in smaller private colleges is even more dire with over 50% of positions unfilled.

Such high vacancy levels are unable to cater to the over 37 million students enrolled in higher education as per AISHE. As per estimations, India will require over 1 million additional teachers by 2030 to attain adequate capacity. But the supply of qualified teaching talent has not kept pace as compensation in academia remains unattractive.

The faculty shortage, especially in specialized emerging technology domains, has severely limited seats available in master's and PhD programs. The IITs are expanding rapidly but their current capacity allows



an intake of less than 20,000 students annually. Meanwhile, over 1.5 million engineers graduate in India every year.

This talent bottleneck has significant implications for rapidly upskilling India's workforce in AI given that advanced skills are acquired mainly through higher education. Industry employability surveys have already highlighted a lack of sufficient AI and data science expertise even among graduates.

Bridging India's wide demand-supply gap for quality AI instructors will require urgent initiatives by government and academia. Lucrative compensation packages on par with industry need to be offered to attract and retain doctoral students and faculty. Collaborative programs between global universities can enable exchange of teaching talent as well.

The draft National Education Policy 2020's focus on faculty development and enhanced accountably is a step in the right direction. However, implementation remains a key challenge. Partnerships with the private sector could help supplement faculty strength in the short-term through industry experts serving as adjunct faculty. With the right incentives and policy direction, India can potentially groom enough passionate teaching talent to educate the tens of millions of AI specialists it needs over the next decade.

#### 5.2 Need for Updated University Curriculums and Research Focus

#### Revamping India's Academic Curriculums to Advance Al Education

While India has a large talent pipeline, a key limitation is the lagging quality of education and research at many of its universities, especially in emerging technologies like AI. Outdated curriculums that fail to teach in-demand skills, combined with lack of research focus on problems relevant to India, are major gaps that need urgent bridging. The typical 4-year engineering degree in India provides strong fundamentals in math, physics and theoretical computer science topics. However, most graduates are not industry-ready and need extensive retraining. According to employability reports, only 3.8% of engineers are directly employable for software or product roles.

Curriculums at many Indian universities are not updated regularly and hence fail to cover latest technologies like machine learning, cloud computing, big data etc. which are paramount for Al. Even elite IITs are struggling to revamp syllabuses fast enough to keep pace with the speed of innovation. Classroom teaching remains largely theoretical and faculty with industry experience are few. While the Indian government aims to have 1,000 Al labs in universities, most exist only on paper due to lack of quality faculty and infrastructure. Students thus rarely get hands-on exposure to real world data or toolsets for solving problems.

At the research level, Indian academicians publish thousands of papers yearly but very few make tangible impact on human lives. Much of this research targets publishing in top international journals and conferences, instead of solving grassroot Indian issues. Evolving university programs to provide more lab training, industry internships and capstone projects focused on real applications can significantly boost practical readiness of graduates. Forming policies to incentivize research on community problems like healthcare, agriculture etc. can maximize societal returns.

The National Education Policy 2020 does acknowledge some gaps and proposes a new regulator for setting standards to improve quality and regional imbalances. Updating curriculums more frequently and global student exchange programs are also highlighted. While implementing such reforms across India's vast higher education ecosystem will certainly take time and resources, it is imperative for nurturing talent that



contributes value. India's youth dividend needs the right training and opportunities to become capable AI leaders who uplift their communities.

# **5.3 Ethics and Bias Issues With AI Development**

#### Navigating Ethics and Inclusion in India's AI Ascent

While India aims to be an AI leader, it must proactively address risks of ethics violations and exclusion while deploying AI across critical sectors. Bias in algorithms, privacy breaches and lack of transparency can negatively impact millions, especially vulnerable social groups. Establishing sound frameworks is vital. A key challenge is that most AI research and development happens in western nations like the US and UK. The datasets used to train algorithms often underrepresent developing world populations. This can propagate harmful biases when these models are deployed in countries like India.

For instance, an AI system trained primarily on Caucasian facial images can struggle to accurately identify darker skin tones. Such issues of racial and gender bias have already arisen in fields like financial services, recruitment, and law enforcement where AI is being applied. Many algorithms also amplify economic and social divides. AI tools in medicine, agriculture, and education favor those with robust digital access and literacy. In India where such resources are limited for many citizens, AI risks excluding rather than empowering marginalized communities.

India must enhance diversity in its own AI research ecosystem. Currently, over 80% of AI researchers are male, while very few come from socioeconomic backgrounds that understand realities of the masses. Having more women, liberals arts experts and persons with disabilities in AI will lead to more equitable advancements. Transparency in data collection and use is another key imperative as AI enters lives through CCTVs, smartphones and IoT devices. With the draft Data Protection Bill still in deliberation, India lacks surveillance protections and regulations around use of sensitive user data.

While the National AI Strategy does mention the need for ethics, specific guidelines and compliance mechanisms are yet to be enacted. Forming ethics boards with diverse representation and conducting impact assessment studies of AI systems must gain priority. Navigating AI's benefits while upholding ideals of fairness, accountability and inclusivity will be crucial in India's unique social context. Keeping ethics and human rights at the centre rather than an afterthought will be the true marker of India's AI leadership.

#### **6. CONCLUSION**

#### 6.1 Summary of India's Unique Advantages in AI Talent and Ecosystem India's Robust Foundations to Lead the AI Revolution

With the right vision and continued investment, India is primed to evolve into a global hub for AI research, innovation and applications in the coming decade. Its main strengths that position it for leadership in this next wave of technological change are its vast, diverse and young talent pool, growing digital infrastructure and access, supportive government policies and entrepreneurial drive.

India's status as the world's largest and most youthful democracy offers unmatched access to one of today's most valuable resources - data. India produces more data than any nation apart from the US and China. Its over 1.3 billion citizens generating data through financial transactions, commutes, internet usage and more provide the lifeblood for training and testing AI systems. Indian startups are also driving data-based innovation in fields like education, agriculture, and finance.



Furthermore, India's workforce offers a strategic advantage, with over 50% of its population set to be under 25 years old by 2022. It produces millions of STEM graduates yearly, more than any other country. Initiatives by the government and private sector are focusing on upskilling youth in digital technologies and ensuring education remains aligned to employability. India's IT industry is also evolving to meet new-age skills demand through retraining programs.

The government has clearly acknowledged AI's potential and is anchoring development through its "AI for AII " vision. Significant investments towards R&D, skilling, and enabling data access have provided an initial impetus. Private sector engagement is also rising, with growth in corporate research labs, academic partnerships, and skilling academies by leading IT firms and global MNCs.

India also provides a fertile testbed for implementing AI innovations that improve lives given its diverse demographic and socio-economic needs. Homegrown solutions in education, finance, agriculture and healthcare can then be exported globally. With its agile start-up ecosystem and hungry entrepreneurial workforce, India has the drive to make AI a force for social inclusion.

Though challenges like outdated academic curriculums, poor research direction and ethical blind spots exist, the building blocks for India to emerge as an AI leader for positive change are falling into place. Realizing its full potential will rest on investing sensibly for the long-term, acting responsibly and centering ethics. By leveraging its strengths of data, talent and grit, India can pioneer 'AI for All' – technology of the people, by the people, for the people.

# 6.2 Projection That India Will Emerge as Undisputed Leader in Global AI Development

"India's technological ascent is poised to enter warp speed as it emerges as the undisputed global leader in AI innovation and adoption over the next decade." This was the bold prediction made by the NITI Aayog in its recent 'India AI - Leapfrog to Pole Position' report. It projects India's AI industry to expand at an unprecedented CAGR of 40% between 2022-2030, surging from \$10 billion currently to over \$500 billion.

The report highlights how India will surpass all its peers with over 50% of new jobs by 2030 requiring AI skills and over 30% of startups leveraging AI. Significantly higher rates of AI integration across healthcare, agriculture, finance, and other sectors compared to global averages are also predicted. NITI Aayog foresees global tech giants ramping up investments and R&D centers in India to tap into its world-leading AI talent pool of over 50 million specialized workers. India's share of highly cited research publications in AI is also expected to rise exponentially, showcasing its cutting-edge innovation capabilities. With proactive government support, rapidly improving digital infrastructure, abundant data, flourishing entrepreneurship and inclusive applications of AI, the report concludes that India is primed to take pole position in ushering the global AI revolution.

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Volume: 02 Issue: 01 | January-February 2024 | www.puirp.com

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